2025
CORPORATE GOVERNANCE PRINCIPLES COMPLIANCE REPORT

MERKEZİ KAYIT İSTANBUL

Central Securities Depository & Trade Repository of Türkiye

DECLARATION OF COMPLIANCE WITH CORPORATE GOVERNANCE PRINCIPLES

MERKEZİ KAYIT KURULUŞU

Declaration of Compliance with Corporate Governance Principles

Merkezi Kayıt Kuruluşu A.Ş. is classified as a capital market institution in Article 35 of the Capital Markets Law No. 6362 (Law). The corporate governance principles that are established for public corporations will be applied to capital market institutions by analogy, as outlined in Article 36 of the Law and the first and second paragraphs of Article 17 of the Law.

MKK is committed to strictly complying with the corporate governance principles outlined in the Corporate Governance Communiqué and annexes (II.17.1) of the Capital Markets Board (CMB) to the fullest extent, despite not being a publicly traded company.

Based on the view that effective corporate governance is the fundamental aspect of sustainability, MKK has adopted the principle of complying with the four principles of corporate governance, which are transparency, fairness, responsibility, and accountability, and in this context, a "Corporate Governance Committee" has been established within the Board of Directors in order to design and implement the management structure, processes, and policies that align with this principle. The Corporate Governance Committee monitors and assesses MKK's compliance with corporate governance principles.

The MKK Corporate Governance Principles Compliance Report and Information Form are prepared in accordance with the format established by the CMB's decision dated 10.01.2019 and numbered 2/49, and are disclosed to the public through the annual activity reports. We hereby declare that the Corporate Governance Compliance Report and the Corporate Governance Information Form prepared for the accounting period of 01.01.2025-31.12.2025 in accordance with the relevant decision have been reviewed by us and that the subject reports have been prepared in accordance with the procedures and principles outlined in the CMB's II-17.1 Corporate Governance Communiqué and the aforementioned decision.

CORPORATE GOVERNANCE COMMITTEE

Hamdi GÜLEÇ	**Mustafa TUZCU**
Member of the Corporate Governance Committee	Chairman of the Corporate Governance Committee
Board Member	Board Member

CORPORATE GOVERNANCE COMPLIANCE REPORT

CORPORATE GOVERNANCE COMPLIANCE REPORT	COMPLIANCE STATUS					EXPLANATION
	YES	PARTIAL	NO	EXEMPTED	NOT APPLICABLE	
1.1. FACILITATING THE EXERCISE OF SHAREHOLDER RIGHTS						
1.1.2 - Up-to-date information and disclosures which may affect the exercise of shareholder rights are available to investors at the corporate website.	X					
1.2. RIGHT TO OBTAIN AND REVIEW INFORMATION						
1.2.1- Management did not enter into any transaction that would complicate the conduct of special audit.	X					
1.3. GENERAL MEETING						
1.3.2 -The company ensures the clarity of the General Meeting agenda, and that an item on the agenda does not cover multiple topics.	X					
1.3.7- Insiders with privileged information have informed the board of directors about transactions conducted on their behalf within the scope of the company's activities in order for these transactions to be presented at the General Meeting.					X	
1.3.8 - Members of the board of directors who are concerned with specific agenda items, auditors, and other related persons, as well as the officers who are responsible for the preparation of the financial statements were present at the General Meeting.	X					
1.3.10 - The agenda of the General Meeting included a separate item detailing the amounts and beneficiaries of all donations and contributions.		X				Shareholders are informed of the donation amounts during the General Meeting.
1.3.11 - The General Meeting was held open to the public, including the stakeholders, without having the right to speak.			X			The meeting is convened with the attendance of individuals entitled to participate in the General Meeting as per the applicable legislation.
1.4. VOTING RIGHTS						
1.4.1-There is no restriction preventing shareholders from exercising their shareholder rights.	X					
1.4.2-The company does not have shares that carry privileged voting rights.	X					
1.4.3-The company withholds from exercising its voting rights at the General Meeting of any company with which it has cross-ownership, in case such cross-ownership provides management control.					X	
1.5. MINORITY RIGHTS						
1.5.1- The company pays maximum diligence to the exercise of minority rights.	X					
1.5.2-The Articles of Association extend the use of minority rights to those who own less than one twentieth of the outstanding shares, and expand the scope of the minority rights.			X			The Articles of Association do not include a provision that establishes minority rights as less than one twentieth of the capital

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1.6. DIVIDEND RIGHT						
1.6.1 -The dividend policy approved by the General Meeting is posted on the company website.	X					
1.6.2-The dividend distribution policy comprises the minimum information to ensure that the shareholders can have an opinion on the procedure and principles of dividend distributions in the future.	X					
1.6.3 - The reasons for retaining earnings, and their allocations, are stated in the relevant agenda item.					X	The dividend has been distributed.
1.6.4 - The board reviewed whether the dividend policy balances the benefits of the shareholders and those of the company.	X					
1.7. TRANSFER OF SHARES						
1.7.1 - There are no restrictions preventing shares from being transferred.		X				Transfers of shares are permitted solely within the confines of the same group. In the absence of additional shareholders within the same group, or if the current shareholders choose not to engage in a purchase, transactions may proceed with shareholders from different groups or with third parties deemed appropriate by the CMB. Nonetheless, in terms of the groups, the stake of Borsa İstanbul A.Ş. in the company's capital is limited to a maximum of 50%. The share held by İstanbul Takas ve Saklama Bankası A.Ş. is limited at 75%, while the Turkish Capital Markets Association is limited to a 10% share. Additionally, each of the other shareholders is permitted a maximum share of 5%.
2.1. CORPORATE WEBSITE						
2.1.1.-The company website includes all elements listed in Corporate Governance Principle 2.1.1.		X				As we are not a publicly traded entity, almost all elements outlined in the principle can be found on our website.
2.1.2-The shareholding structure (names, privileges, number and ratio of shares, and beneficial owners of more than 5% of the issued share capital) is updated on the website at least every 6 months.	X					
2.1.4 -The company website is prepared in other selected foreign languages, in a way to present exactly the same information with the Turkish content.		X				The majority of the content on the corporate website of the organization is presented in English.
2.2. ANNUAL REPORT						
2.2.1-The board of directors ensures that the annual report represents a true and complete view of the company's activities.	X					
2.2.2 - The annual report includes all elements listed in Corporate Governance Principle 2.2.2.		X				As we are not a publicly traded entity, almost all elements outlined in the principle can be found on our website.

CORPORATE GOVERNANCE COMPLIANCE REPORT

CORPORATE GOVERNANCE COMPLIANCE REPORT	COMPLIANCE STATUS					EXPLANATION
	YES	PARTIAL	NO	EXEMPTED	NOT APPLICABLE	
3.1. CORPORATION'S POLICY ON STAKEHOLDERS						
3.1.1- The rights of the stakeholders are protected pursuant to the relevant regulations, contracts and within the framework of bona fides principles.		X				Utmost care is exercised to protect the rights of stakeholders.
3.1.3-Policies or procedures addressing stakeholders' rights are published on the company's website.			X			Despite the absence of regulations concerning stakeholders, utmost care is exercised to protect their rights.
3.1.4 - A whistleblowing programme is in place for reporting legal and ethical issues.	X					
3.1.5-The company addresses conflicts of interest among stakeholders in a balanced manner.	X					
3.2. SUPPORTING THE PARTICIPATION OF THE STAKEHOLDERS IN THE CORPORATION'S MANAGEMENT						
3.2.1-The Articles of Association, or the internal regulations (terms of reference/manuals), regulate the participation of employees in management.					X	There is no particular procedure regulating the employee participation in the management of the company.
3.2.2 - Surveys/other research techniques, consultation, interviews, observation method etc. were conducted to obtain opinions from stakeholders on decisions that significantly affect them.		X				The principle of obtaining opinions from stakeholders on decisions that significantly affect them has been adopted. In this context, the opinions of stakeholders are sought taking into account factors such as time constraints and the nature of the decision.
3.3. HUMAN RESOURCES POLICY						
3.3.1- The company has adopted an employment policy ensuring equal opportunities, and a succession plan for all key managerial positions.	X					
3.3.2-Recruitment criteria are documented.	X					
3.3.3 - The company has a policy on human resources development, and organizes trainings for employees.	X					
3.3.4-Meetings have been organized to inform employees on the financial status of the company, remuneration, career planning, education and health.	X					
3.3.5 - Employees, or their representatives, were notified of decisions impacting them. The opinion of the related trade unions was also taken.		X				No union is authorized within our organization.
3.3.6 - Job descriptions and performance criteria have been prepared for all employees, announced to them and taken into account to determine employee remuneration.	X					
3.3.7 - Measures (procedures, trainings, raising awareness, goals, monitoring, complaint mechanisms) have been taken to prevent discrimination, and to protect employees against any physical, mental, and emotional mistreatment.	X					

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3.3.8 - The company ensures freedom of association and supports the right for collective bargaining.	X					
3.3.9 - A safe working environment for employees is maintained.	X					
3.4. RELATIONS WITH CUSTOMERS AND SUPPLIERS						
3.4.1-The company measured its customer satisfaction and operated to ensure full customer satisfaction.	X					
3.4.2-Customers are notified of any delays in handling their requests.	X					
3.4.3 - The company complied with the quality standards with respect to its products and services.	X					
3.4.4 - The company has in place adequate controls to protect the confidentiality of sensitive information and business secrets of its customers and suppliers.	X					
3.5. ETHICAL RULES AND SOCIAL RESPONSIBILITY						
3.5.1-The Board of Directors has adopted a code of ethics, disclosed on the corporate website.	X					
3.5.2-The company has been mindful of its social responsibility and has adopted measures to prevent corruption and bribery.	X					
4.1. ROLE OF THE BOARD OF DIRECTORS						
4.1.1 - The board of directors has ensured strategy and risks do not threaten the long-term interests of the company, and that effective risk management is in place.	X					
4.1.2 - The agenda and minutes of board meetings indicate that the board of directors discussed and approved strategy, ensured resources were adequately allocated, and monitored company and management performance.	X					
4.2. ACTIVITIES OF THE BOARD OF DIRECTORS						
4.2.1-The board of directors documented its meetings and reported its activities to the shareholders.	X					
4.2.2-Duties and authorities of the members of the board of directors are disclosed in the annual report.	X					
4.2.3-The board has ensured the company has an internal control framework adequate for its activities, size and complexity.	X					
4.2.4-Information on the functioning and effectiveness of the internal control system is provided in the annual report.	X					
4.2.5 - The roles of the Chairman and Chief Executive Officer are separated and defined.	X					

CORPORATE GOVERNANCE COMPLIANCE REPORT

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4.2.7 - The board of directors ensures that the Investor Relations department and the corporate governance committee work effectively. The board works closely with them when communicating and settling disputes with shareholders.	x					Although an investor relations department is not established, investor relations are conducted by the Management and Communications Office Directorate along with Legal Office Directorate.
4.2.8 - The company has subscribed to a Directors and Officers liability insurance covering more than 25% of the capital.	X					
4.3. STRUCTURE OF THE BOARD OF DIRECTORS						
4.3.9-The board of directors has approved the policy on its own composition, setting a minimal target of 25% for female directors. The board annually evaluates its composition and nominates directors so as to be compliant with the policy.			X			Despite the absence of a formal policy regulating the matter, female members have participated on the organization's board of directors.
4.3.10-At least one member of the audit committee has 5 years of experience in audit/accounting and finance.	X					
4.4. BOARD MEETING PROCEDURES						
4.4.1-All Board members attended the majority of Board meetings, either in person or electronically.	X					
4.4.2-The board has formally approved a minimum time by which information and documents relevant to the agenda items should be supplied to all board members.	X					
4.4.3 - The opinions of board members that could not attend the meeting, but did submit their opinion in written format, were presented to other members.					X	It is essential that written opinions made by Board Members unable to attend the meeting be presented to the other members. In practice, there are no instances of written submissions of opinions.
4.4.4-Each member of the board has one vote.	X					
4.4.5-The board has a charter/written internal rules defining the meeting procedures of the board.	X					
4.4.6-Board minutes document that all items on the agenda are discussed, and board resolutions include director's dissenting opinions if any.	X					
4.4.7-There are limits to external commitments of board members. Shareholders are informed of board members' external commitments at the General Meeting.			X			The matter of our Board Members assuming additional commitments is subject to general provisions. Our Board Members allocate the requisite time to the management of the organization regardless of their other commitments.

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4.5. BOARD COMMITTEES						
4.5.6 - Committees have invited persons to the meetings as deemed necessary to obtain their views.	X					
4.5.7-If external consultancy services are used, the independence of the provider is stated in the annual report.	X					
4.5.8-Minutes of all committee meetings are kept and reported to board members.					x	The committees did not receive any consultancy services.
4.5.6 - Committees have invited persons to the meetings as deemed necessary to obtain their views.	X					
4.6. FINANCIAL RIGHTS						
4.6.1-The board of directors has conducted a board performance evaluation to review whether it has discharged all its responsibilities effectively.		x				No specific evaluation of performance was conducted; the board of directors' performance was evaluated by the shareholders during the general meeting.
4.6.4-The company did not extend any loans to its board directors or executives, nor extended their lending period or enhanced the amount of those loans, or improve conditions thereon, and did not extend loans under a personal credit title by third parties or provided guarantees such as surety in favour of them.	X					
4.6.5-The individual remuneration of board members and executives is disclosed in the annual report.		X				These amounts are disclosed as a cumulative total in the annual report.

CORPORATE GOVERNANCE INFORMATION FORM

1. SHAREHOLDERS	
1.1. Facilitating the Exercise of Shareholders Rights	
The number of investor meetings (conference, seminar/etc.) organized by the company during the year	The institution did not convene an investor conference or meeting throughout the year.
1.2. Right to Obtain and Examine Information	
The number of special audit request(s)	No request for a special audit was made.
The number of special audit requests that were accepted at the General Meeting	No request for a special audit was made during the General Meeting.
1.3. General Meeting	
Link to the PDP announcement that demonstrates the information requested by Principle 1.3.1. (a-d)	No announcement was made, and the General Meeting convened without an invitation.
Whether the company provides materials for the General Meeting in English and Turkish at the same time	The materials for the General Meeting are presented in Turkish.
The links to the PDP announcements associated with the transactions that are not approved by the majority of independent directors or by unanimous votes of present board members in the context of Principle 1.3.9	There is neither an independent member nor a transaction without unanimous votes.
The links to the PDP announcements associated with related party transactions in the context of Article 9 of the Communique on Corporate Governance (II-17.1)	No transactions involving related parties fall within the provisions outlined in Article 9 of the Corporate Governance Communiqué.
The links to the PDP announcements associated with common and continuous transactions in the context of Article 10 of the Communique on Corporate Governance (II-17.1)	There is no common and continuous transaction in the context of Article 10 of the Corporate Governance Communiqué.
The name of the section on the corporate website that demonstrates the donation policy of the company	Home Page > About Us > MKK Corporate> Corporate Governance
The relevant link to the PDP with minute of the General Meeting where the donation policy has been approved	No PDP disclosure exists; it is accessible on our website.
The number of the provisions of the articles of association that discuss the participation of stakeholders to the General Meeting	The participation of stakeholders to the General Meeting is not stipulated in the Articles of Association.
Identified stakeholder groups that participated in the General Meeting.	There was no participation.
1.4. Voting Rights	
Whether the shares of the company have differential voting rights	Each share held by shareholders grants one vote, with no voting privileges.
In case that there are voting privileges, indicate the owner and percentage of the voting majority of shares.	There is no voting privilege. Nevertheless, Group A and B shareholders only have the exclusive right of nominating candidates during the election of members to the Board of Directors.
The percentage of ownership of the largest shareholder	64.90%
1.5. Minority Rights	
Whether the scope of minority rights enlarged (in terms of content or the ratio) in the articles of the association	No
If yes, specify the relevant provision of the articles of association.	The scope is not expanded.
1.6. Dividend Right	
The name of the section on the corporate website that describes the dividend distribution policy	Home Page > About Us > MKK Corporate> Corporate Governance
Minutes of the relevant agenda item in case the board of directors proposed to the general meeting not to distribute dividends, the reason for such proposal and information as to use of the dividend.	Dividend distribution has been made.
PDP link to the related general meeting minutes in case the board of directors proposed to the general meeting not to distribute dividends	-

General Meetings									
General Meeting Date	The number of information requests received by the company regarding the clarification of the agenda of the General Meeting	Shareholder participation rate to the General Meeting	Percentage of shares directly present at the GM	Percentage of shares represented by proxy	Specify the name of the page of the corporate website that contains the General Meeting minutes, and also indicates for each resolution the voting levels for or against	Specify the name of the page of the corporate website that contains all questions asked in the general meeting and all responses to them	The number of the relevant item or paragraph of General Meeting minutes in relation to related party transactions	The number of declarations by insiders received by the board of directors	The link to the related PDP general meeting notification
25.04.2025	0	100%	0%	100%	Information Society Services/ Document Access	-	-	-	-

2. DISCLOSURE AND TRANSPARENCY	
2.1. Corporate Website	
Specify the name of the sections of the website providing the information requested by the Principle 2.1.1.	Home > About Us > MKK Corporate > Corporate Governance
If applicable, specify the name of the sections of the website providing the list of shareholders (ultimate beneficiaries) who directly or indirectly own more than 5% of the shares.	Home > About Us > MKK Corporate > Shareholders
List of languages for which the website is available	Turkish and English
2.2. Annual Report	
The page numbers and/or name of the sections in the Annual Report that demonstrate the information requested by principle 2.2.2.	
a) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on the duties of the members of the board of directors and executives conducted out of the company and declarations on independence of board members	Board of Directors section
b) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on committees formed within the board structure	Board Committees section
c) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on the number of board meetings in a year and the attendance of the members to these meetings	Board of Directors section
ç) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on amendments in the legislation which may significantly affect the activities of the corporation	No legislative amendments exist in this context.
d) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on significant lawsuits filed against the corporation and the possible results thereof	Risk Management/Compliance Management
e) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on the conflicts of interest of the corporation among the institutions that it purchases services on matters such as investment consulting and rating and the measures taken by the corporation in order to avoid from these conflicts of interest	The Institution does not receive any investment consultancy and rating services
f) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on the cross-ownership affiliates that the direct contribution to the capital exceeds 5%	Our Institution does not engage in a cross-ownership relationship.
g) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on social rights and professional training of the employees and activities of corporate social responsibility in respect of the corporate activities that arises social and environmental results	Human Capital, Events and News sections

CORPORATE GOVERNANCE INFORMATION FORM

3. STAKEHOLDERS	
3.1. Corporation's Policy on Stakeholders	
The name of the section on the corporate website that demonstrates the employee remedy or severance policy	-
The number of definitive convictions the company was subject to in relation to breach of employee rights	1
The position of the person responsible for the alert mechanism (i.e. whistleblowing mechanism)	Audit and Surveillance Directorate and Audit Committee
The contact detail of the company alert mechanism	They are submitted to our institution in writing
3.2. Supporting the Participation of the Stakeholders in the Corporation's Management	
Name of the section on the corporate website that demonstrates the internal regulation addressing the participation of employees on management bodies	-
Corporate bodies where employees are actually represented	Three employee representatives have been appointed to manage relations with employees.
3.3. Human Resources Policy	
The role of the board on developing and ensuring that the company has a succession plan for the key management positions	-
The name of the section on the corporate website that demonstrates the human resource policy covering equal opportunities and hiring principles. Also provide a summary of relevant parts of the human resource policy.	Home > About Us > MKK Corporate > Corporate Governance
Whether the company provides an employee stock ownership program	There is no employee stock ownership program in place.
The name of the section on the corporate website that demonstrates the human resource policy covering discrimination and mistreatments and the measures to prevent them. Also provide a summary of relevant parts of the human resource policy.	Home > About Us > MKK Corporate > Corporate Governance
The number of definitive convictions the company is subject to in relation to health and safety measures	There are no definitive convictions our institution is subject to regarding health and safety measures.
3.5. Ethical Rules and Social Responsibility	
The name of the section on the corporate website that demonstrates the code of ethics	Home > About Us > MKK Corporate > Corporate Governance
The name of the section on the company website that demonstrates the corporate social responsibility report. If such a report does not exist, provide the information about any measures taken on environmental, social and corporate governance issues.	-
Any measures combating any kind of corruption including embezzlement and bribery	Internal policies and training programs

4. BOARD OF DIRECTORS-I	
4.2. Activity of the Board of Directors	
Date of the last board evaluation conducted	-
Whether the board evaluation was externally facilitated	No
Whether all board members released from their duties at the GM	Yes
Name(s) of the board member(s) with specific delegated duties and authorities, and descriptions of such duties	Except for the delegation of authority to the CEO, there is no specific delegation of authority to the board members.
Number of reports presented by internal auditors to the audit committee or any relevant committee to the board	The Audit and Surveillance department presented 18 reports.
Specify the name of the section or page number of the annual report that provides the summary of the review of the effectiveness of internal controls	Internal Audit section
Name of the Chairman	Ali İhsan GÜNGÖR
Name of the CEO	Dr. Ekrem ARIKAN - CEO/Board member
If the CEO and Chair functions are combined: provide the link to the relevant PDP announcement providing the rationale for such combined roles	These functions are held by different individuals.
Link to the PDP notification stating that any damage that may be caused by the members of the board of directors during the discharge of their duties is insured for an amount exceeding 25% of the company's capital	The board members are insured under a group executive liability policy. MKK is not a publicly traded company, and no disclosure was issued on the PDP.
Principles of the Board of Directors" section of this Annual Report.	Not available.
The name of the section on the corporate website that demonstrates current diversity policy targeting female directors	There is one female member on the board.

Structure of the Board of Directors

Name-Surname	Whether Executive Director or Not	Independent Board Member or not	The First Election Date To Board	Link To PDP Notification That Includes The Independency Declaration	Whether the Independent Director Considered By The Nomination Committee	Whether She/He is the Director Who Ceased to Satisfy The Independence or Not	Whether the Director has at Least 5 Years' Experience on Audit, Accounting and/or Finance or not
Ali İhsan GÜNGÖR- Chairman	Member (non-executive)	Not independent	25.03.2021	-	-	-	Yes
The Turkish Capital Markets Association (TCMA) - Deputy Chairman (Representative: Serdar SÜRER)	Member (non-executive)	Not independent	14.11.2012	-	-	-	Yes
Ahmet BORA- Board member	Member (non-executive)	Not independent	03.08.2023	-	-	-	Yes
Duygu GÜVEN- Board member	Member (non-executive)	Not independent	31.10.2023	-	-	-	Yes
Emre TEZMEN- Board member	Member (non-executive)	Not independent	03.08.2023	-	-	-	Yes
Hamdi GÜLEÇ- Board member	Member (non-executive)	Not independent	18.09.2017	-	-	-	Yes
Mehmet ARABACI- Board member	Member (non-executive)	Not independent	03.08.2023	-	-	-	Yes
Mustafa TUZCU- Board member	Member (non-executive)	Not independent	20.05.2021	-	-	-	Yes
Dr. Ekrem ARIKAN-CEO/Board member	Member-CEO (executive)	Not independent	03.05.2019	-	-	-	Yes

4. BOARD OF DIRECTORS-II	
4.4. Meeting Procedures of the Board of Directors	
Number of physical or electronic Board meetings during the reporting period	21
Director average attendance rate at board meetings	76%
Whether the board uses an electronic portal to support its work or not	Our institution employs an electronic Board of Directors System, facilitating the conduct of board meetings electronically.
Number of minimum days ahead of the board meeting to provide information to directors, as per the board charter	Depending on the meeting agenda, it is submitted 1-7 days in advance.
The name of the section on the corporate website that demonstrates information about the board charter	-
Number of maximum external commitments for board members as per the policy covering the number of external duties held by directors	Board members, with the exception of the CEO, are not restricted from undertaking additional responsibilities outside of the institution.
4.5. Board Committees	
Page numbers or section names of the annual report where information about the board committees are presented	Board Committees section
Link(s) to the PDP announcement(s) with the board committee charters	-

Composition of Board Committees-I

Names Of The Board Committees	Name Of Committees Defined As "Other" In The First Column	Name-Surname of Committee Members	Whether Committee Chair Or Not	Names Of The Board Committees
Audit Committee	-	Mehmet ARABACI	Yes	Board member
Audit Committee	-	Emre TEZMEN	No	Board member
Corporate Governance Committee	-	Mustafa TUZCU	Yes	Board member
Corporate Governance Committee	-	Hamdi GÜLEÇ	No	Board member
Committee of Early Detection of Risk	-	The Turkish Capital Markets Association (TCMA) (Representative: Serdar SÜRER)	Yes	Board member
Committee of Early Detection of Risk	-	Ahmet BORA	No	Board member

4. BOARD OF DIRECTORS-III	
4.5. Board Committees-II	
Specify where the activities of the audit committee are presented in your annual report or website (Page number or section name in the annual report/website)	Board Committees section
Specify where the activities of the corporate governance committee are presented in your annual report or website (Page number or section name in the annual report/website	Board Committees section
Specify where the activities of the nomination committee are presented in your annual report or website (Page number or section name in the annual report/website)	-
Specify where the activities of the early detection of risk committee are presented in your annual report or website (Page number or section name in the annual report/website)	Board Committees section
Specify where the activities of the remuneration committee are presented in your annual report or website (Page number or section name in the annual report/website)	-
4.6. Financial Rights	
Specify where the operational and financial targets and their achievement are presented in your annual report (Page number or section name in the annual report)	2025 Performance
Specify the section of website where remuneration policy for executive and non-executive directors are presented.	Home > About Us > MKK Corporate > Corporate Governance
Specify where the individual remuneration for board members and senior executives are presented in your annual report (Page number or section name in the annual report)	Corporate Governance /Remuneration Policy

Board Committees -II

Names of the Board Committees	Name of Committees Defined as “Other” in the First Column	The Percentage of Non-executive Directors	The Percentage of Independent Directors in the Committee	The Number of Meetings Held	The Number of Reports on its Activities Submitted to the Board
Audit Committee	-	100%	-	4	18
Corporate Governance Committee	-	100%	-	2	1
Committee of Early Detection of Risk	-	100%	-	4	1